

Cranbrook School

2021-2022 Gender Equality Reporting







2021 - 22 Gender Equality Reporting

Submitted by:

Cranbrook School (ABN:79000007723)

Date: 2022-06-09

#Workplace overview

Policies and strategies

1: Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

equality in the following areas:	
Recruitment	Yes(Select all that apply)
Yes	Strategy
Retention	Yes(Select all that apply)
Yes	Strategy
Performance management processes	Yes(Select all that apply)
Yes	Strategy
Promotions	Yes(Select all that apply)
Yes	Strategy
Talent identification/identification of high potentials	Yes(Select all that apply)
Yes	Strategy
Succession planning	Yes(Select all that apply)
Yes	Strategy
Training and development	Yes(Select all that apply)
Yes	Strategy
Key performance indicators for managers relating to gender equality	Yes(Select all that apply)
Yes	Strategy

2: Do you have formal policy and/or formal strategy in place that support gender equality overall? Yes(Select all that apply)

...Yes Policy
Strategy

3: Does your organisation have any of the following targets to address gender equality in your workplace?

Increase the number of women in leadership positions

4: If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

Governing bodies

Cranbrook School

1: Does this organisation have a governing body?	Yes(Provide further details on the governing body(ies) and its composition)
1.1: What is the name of your governing body?	School Council

Board of directors
0
1
0
4
9
0
Yes(Select all that apply)
Strategy
No(Select all that apply)
Do not have control over governing body/appointments
Board members are elected by members or appointed by nominating bodies pursuant to the Constitution. A sub-committee of the Board of Directors considers candidates to recommend for election by members, utilising skills gap analysis, relationship to the School. Increased diversity on the Board of Directors, including through gender balance, is a strategic focus of the sub-committee.
No
Other (provide details)
Board members are elected by members or appointed by nominating bodies pursuant to the Constitution. A sub-committee of the Board of Directors considers candidates to recommend for election by members, utilising skills gap analysis and relationships to the School. Increased diversity on the Board of Directors, including through gender balance, is a strategic focus of the sub-committee.

2: If your organisation would like to provide additional information relating to governing bodies and gender equality in your workplace, do so below.

There are six leadership positions on the School Council - President, two Vice-Presidents, and three Chairs of sub-committees. Three of these six leadership positions are held by women, and three are held by men.

There are two key stakeholder bodies - current parents and alumni - represented on the School Council through the appointment of nominees. One of these nominees is a woman and the other a man.

#Action on gender equality

Gender pay gaps

1: Do you have a formal policy and/or formal strategy on remuneration generally?

No(Select all that apply)

...No

Non-award employees paid market rate Salaries set by awards/industrial or workplace agreements

2: What was the snapshot date used for your Workplace Profile?

30-Jun-2021

Employer action on pay equity

1: Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)?

No(Select all that apply)

Salaries for SOME employees (including managers) are set by awards or industrial agreements and there is NO room for discretion in pay changes (for example because pay increases occur only when there is a change in tenure or qualifications)

Non-award employees paid market rate

Salaries for SOME employees (including managers) are set by awards or industrial agreements and there IS room for discretion in

...No

pay changes (for example because pay increases can occur with some discretion such as performance assessments)

3: If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

Employee consultation

1: Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period?

Yes(Provide further details on the employee consultation process.)

1.1: How did you consult employees? Survey1.2: Who did you consult? ALL staff

2: Do you have a formal policy and/or formal strategy in place on consulting employees about gender equality?

...No Other(*Provide details*)

Currently under development	
Other	Issues relating to gender equality are covered in general staff consultation / survey processes, but there is no formal policy or strategy in relation to this particular area of consultation.

- 3: On what date did your organisation share your previous year's public reports with employees? 17-Aug-2021
- 4: Does your organisation have shareholders?

Yes

4.1: On what date did your organisation share your previous year's public reports with shareholders?

17-Aug-2021

5: Have you shared previous Executive Summary and Benchmark reports with the governing body?

No

6: If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.

Further consultation of staff on issues of gender equality subsequent to the staff survey will occur, initially through focus groups, to determine further actions.

#Flexible work

Flexible working

...No

1: Do you have a formal policy and/or formal strategy on flexible working arrangements? Yes(Select all that apply) ...Yes Strategy ... A business case for flexibility has been established and endorsed at the leadership Yes level ...Leaders are visible role models of flexible Yes working ...Flexible working is promoted throughout No(Select all that apply) the organisation Currently under development (Select the ...No estimated completion date.) 31-Dec-2022 ...Currently under development ... Targets have been set for engagement in No(Select all that apply) flexible work ...No Not aware of the need ... Targets have been set for men's No(Select all that apply) engagement in flexible work ...No Not aware of the need ...Leaders are held accountable for improving No(Select all that apply) workplace flexibility ...No Not aware of the need ... Manager training on flexible working is No(Select all that apply) provided throughout the organisation ...No Not aware of the need ... Employee training is provided throughout No(Select all that apply) the organisation ...No Not aware of the need ...Team-based training is provided No(Select all that apply) throughout the organisation Not aware of the need ...No ...Employees are surveyed on whether they Yes have sufficient flexibility ...The organisation's approach to flexibility is No(Select all that apply) integrated into client conversations

Not aware of the need

	The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee engagement)	No(Select all that apply)
	No	Not aware of the need
	Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel	No(Select all that apply)
	No	Not aware of the need
	Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body	No(Select all that apply)
	No	Not aware of the need
2	Do you offer any of the following flexible working	ng options to MANAGERS in your workplace?
	Flexible hours of work	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Informal options are available Formal options are available
	Compressed working weeks	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available
	Time-in-lieu	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available Informal options are available
	Telecommuting (e.g. working from home)	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Informal options are available Formal options are available
	Part-time work	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available
	Job sharing	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available
	Carer's leave	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)

SAME options for women and men	Formal options are available
Purchased leave	No(You may specify why the above option is not available to your employees.)
No	Currently under development(Select the estimated completion date.)
Currently under development	31-Dec-2022
Unpaid leave	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Informal options are available

3: Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

Yes

4: Has your organisation implemented an 'all roles flex' approach to flexible work?

No

5: Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce during the 2021-22 reporting period?

Yes, for both women and men

6: If your workplace includes hybrid teams (i.e. some employees in a team work remotely while other employees in a team work at the organisation's usual workplace), have any of the following measures been utilised to ensure the fair treatment of all employees regardless of work location?

All team meetings are held online

Employee performance is measured by performance and not presenteeism

7: If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, including specific changes due to the impact of the COVID-19 pandemic on your workplace, please do so below.

#Employee support

Paid parental leave

1: Do you provide employer funded paid parental leave regardless of carer's status (i.e. primary/secondary) in addition to any government funded parental leave scheme?

parental leave f to any governm scheme? 1.1.a: Please in employer-funde primary carers i 1.1.b: Please in employer-funde primary carers of	provide employer funded paid ve for primary carers in addition rnment funded parental leave	Yes(Please indicate how employer funded paid
employer-funde primary carers i 1.1.b: Please in employer-funde primary carers o 1.1.c: How do y		parental leave is provided to the primary carers.)
employer-funde primary carers of 1.1.c: How do y	e indicate whether your nded paid parental leave for ers is available to:	All, regardless of gender
•	e indicate whether your nded paid parental leave for ers covers:	Birth Adoption Stillbirth Surrogacy
	do you pay employer funded al leave to primary carers?	Paying the employee's full salary
	u pay superannuation to your primary carers while parental leave?	No
	· · · · · · · · · · · · · · · · · · ·	2
workforce has a	oroportion of your total as access to employer funded al leave for primary carers, suals?	41-50%
for the organisa time (a qualifyin	ou require primary carers to work nisation for a certain amount of ifying period) before they can loyer funded parental leave?	Yes
1.1.g.1: How lor	long is the qualifying period?	12
employer funde a certain time p	ou require primary carers to take nded paid parental leave within the period after the birth, arrogacy and/or stillbirth?	Yes
employer funded pa	quire primary carers to take dipaid parental leave within a od after the birth, adoption, r stillbirth?	Within 6 months

Yes			
1.2: Do you provide employer funded paid parental leave for secondary carers in addition to any government funded parental leave scheme?	Yes(Please indicate how employer funded paid parental leave is provided to the secondary carers.)		
1.2.a: Please indicate whether your employer-funded paid parental leave for secondary carers is available to:	All, regardless of gender		
1.2.b: Please indicate whether your employer-funded paid parental leave for secondary carers covers:	Birth Adoption Stillbirth Surrogacy		
1.2.c: How do you pay employer funded paid parental leave to secondary carers?	Paying the employee's full salary		
1.2.d: Do you pay superannuation contribution to your secondary carers while they are on parental leave?	No		
1.2.e: How many weeks (minimum) of employer funded paid parental leave for secondary carers is provided?	2		
1.2.f: What proportion of your total workforce has access to employer funded paid parental leave for secondary carers, including casuals?	40-50%		
1.2.g: Do you require secondary carers to work for the organisation for a certain amount of time (a qualifying period) before they can access employer funded parental leave?	Yes		
1.2.g.1: How long is the qualifying period?	12		
1.2.h: Do you require secondary carers to take employer funded paid parental leave within a certain time period after the birth, adoption, surrogacy and/or stillbirth?	Yes		
1.2.h: Do you require secondary carers to take employer funded paid parental leave within a certain time period after the birth, adoption, surrogacy and/or stillbirth?	Within 6 months		
Yes			

2: If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

Female employees for birth / stillbirth receive 14 weeks employer paid parental leave. All primary carer employees receive 14 weeks employer paid parental leave for adoption /

surrogacy. Male primary carer employees receive 2 weeks employer paid parental leave. All secondary carer employees in all cases receive 2 weeks employer paid parental leave. These are dictated by applicable workplace agreements.

Support for carers

1: Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

No(Select all that apply)	
No	Included in award/industrial or workplace agreement Other (provide details)
Other (provide details)	Informal arrangements are also available on an ad hoc basis to support employees with family and caring responsibilities, depending on the requirements of the position.

2: Do you offer any of the following support mechanisms for employees with family or caring responsibilities?

responsibilities?	
Employer subsidised childcare	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
On-site childcare	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need Other (provide details)
Other (provide details)	This is not currently a possibility due to physical limitations of the School campuses
Breastfeeding facilities	No(You may specify why the above support mechanism is not available to your employees.)
No	Currently under development(Select the estimated completion date.)
Currently under development	31-Dec-2022
Childcare referral services	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Internal support networks for parents	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Return to work bonus (only select if this bonus is not the balance of paid parental leave)	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Information packs for new parents and/or those with elder care responsibilities	No(You may specify why the above support mechanism is not available to your employees.)

No	Not aware of the need
Referral services to support employees with family and/or caring responsibilities	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at ALL worksites
Targeted communication mechanisms (e.g. intranet/forums)	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Support in securing school holiday care	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Coaching for employees on returning to work from paid parental leave	No(You may specify why the above support mechanism is not available to your employees.)
No	Other (provide details)
Other (provide details)	Currently considering options for providing additional support to employees returning from paid parental leave, such as mentoring
Parenting workshops targeting mothers	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need Other (provide details)
Other (provide details)	Staff are able to attend parenting workshops offered to parents of students at the School
Parenting workshops targeting fathers	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need Other (provide details)
Other (provide details)	Staff are able to attend parenting workshops offered to parents of students at the School
Other (provide details)	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at ALL worksites
Available at ALL worksites	We provide flexible working hours / days where practical and where available due to the role to assist employees with caring responsibilities. Employees with caring responsibilities are given priority consideration for parking availability.

3: If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

Sex-based harassment and discrimination

1: Do you have a formal policy and/or formal strategy on sex-based harassment and discrimination prevention?

Yes(Select all that apply)	
Yes Polic	·y

1.1: Do you provide a grievance process in any sex-based harasssment and discrimination prevention formal policy	Yes
and/or formal strategy?	

2: Do you provide training on sex-based harassment and discrimination prevention to the following groups?

All managers	Yes(Please indicate how often is this training provided (select all that apply):)
Yes	Every three years or more
All employees	Yes(Please indicate how often is this training provided (select all that apply):)
Yes	Every three years or more

3: If your organisation would like to provide additional information relating to sex-based harassment and discrimination, please do so below.

Family or domestic violence

1: Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes(Select all that apply)	
Yes	Strategy

2: Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

mechanisms in place to support employees who	are experiencing family or domestic violence?
Employee assistance program (including access to psychologist, chaplain or counsellor)	Yes
Training of key personnel	No(Select all that apply)
No	Currently under development(Select the estimated completion date.)
Currently under development	31-Dec-2022
A domestic violence clause is in an enterprise agreement or workplace agreement	Yes
Workplace safety planning	Yes
Access to paid domestic violence leave (contained in an enterprise/workplace agreement)	No(Select all that apply)
No	Other (provide details)
Other (provide details)	Workplace agreements do not contain access to paid domestic violence leave
Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement)	Yes(Is the leave period unlimited?)
Yes	No

Access to paid domestic violence leave (not contained in an enterprise/workplace agreement)	No(Select all that apply)
No	Other (provide details)
Other (provide details)	Access to other forms of paid leave will be facilitated where possible
Access to unpaid leave	No(Select all that apply)
: How many days of unpaid domestic violence leave are provided?	0
No	Other (provide details)
Other (provide details)	Access to unpaid leave will be facilitated where possible for a reasonable period
Confidentiality of matters disclosed	Yes
Referral of employees to appropriate domestic violence support services for expert advice	Yes
Protection from any adverse action or discrimination based on the disclosure of domestic violence	Yes
Flexible working arrangements	Yes
Provision of financial support (e.g. advance bonus payment or advanced pay)	Yes
Offer change of office location	No(Select all that apply)
No	Other (provide details)
Other (provide details)	Not possible given the work environment
Emergency accommodation assistance	No(Select all that apply)
No	Insufficient resources/expertise
Access to medical services (e.g. doctor or nurse)	Yes
Other (provide details)	No

^{3:} If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below.

Workforce Management Statistics Table

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
How many employees were promoted?	Full-time	Permanent	CEO, KMPs, and HOBs	1	0	1
			Managers	6	4	10
			Non-managers	0	3	3
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an			Managers	0	0	0
employment contract) were nternally appointed?			Non-managers	0	0	0
, , ,		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
	i dit amo		Managers	0	0	0
			Non-managers	2	1	3
		Fixed-Term Contract	•	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	IN/A		Managers	0	0	0
			Non-managers	1	1	2
3. How many employees	Full-time	Pormanont	CEO, KMPs, and HOBs		0	1
including partners with an	r un-ullie	Permanent		1		
employment contract) were			Managers Non managers	1	3	4
externally appointed?		Fixed Torre Contract	Non-managers	14	11	25
		rixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
	Dank Hirra	Dermen er-t	Non-managers	6	2	8
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	9	6	15
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	10	0	10
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	43	87	130

^{*} Total employees includes Gender X

Workforce Management Statistics Table

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
How many employees (including partners with an employment contract) voluntarily resigned?	Full-time	Permanent	CEO, KMPs, and HOBs	0	1	1
			Managers	2	1	3
			Non-managers	8	5	13
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	2	0	2
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	3	1	4
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	1	2
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	59	173	232
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken primary carer's			Managers	6	0	6
parental leave (paid and/or unpaid)?			Non-managers	7	0	7
····		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
	i ait-tiiiic		Managers	0	0	0
			Non-managers	4	0	4
		Fixed-Term Contract	•	0	0	0
		r ixed-reim Contract	Managers	0	0	0
				0	0	0
	N/A	Coougl	Non-managers	0	0	
	IV/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers			
2.11	Forth Alice a	D	Non-managers	1	0	1
6. How many employees nave taken secondary	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
carer's parental leave (paid			Managers	0	3	3
and/or unpaid)?			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Gender X

Workforce Management Statistics Table

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
parental leave, regardless of when the leave commenced?			Managers	1	0	1
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time Permanent Fixed-Term Col	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Gender X

Workplace Profile Table

		No. of employees		Number of ap graduates	Total employees**		
Occupational category*	Employment status	F	М	F	M	ompio, occ	
Managers	Full-time permanent	38	50	0	0	88	
	Full-time contract	0	3	0	0	3	
	Part-time permanent	2	2	0	0	4	
	Casual	1	0	0	0	1	
Professionals	Full-time permanent	46	50	0	0	96	
	Full-time contract	1	1	0	0	2	
	Part-time permanent	18	11	0	0	29	
	Part-time contract	1	2	0	0	3	
	Casual	34	24	0	0	58	
Technicians And Trades Workers	Full-time permanent	2	5	0	0	7	
	Part-time permanent	1	0	0	0	1	
	Casual	0	1	0	0	1	
Community And Personal Service Workers	Full-time permanent	3	4	0	0	7	
	Full-time contract	3	0	0	0	3	
	Part-time permanent	16	4	0	0	20	
	Part-time contract	2	1	0	0	3	
	Casual	32	193	0	0	225	
Clerical And Administrative Workers	Full-time permanent	19	1	0	0	20	
	Full-time contract	1	1	0	0	2	
	Part-time permanent	7	0	0	0	7	
	Casual	1	0	0	0	1	

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)

^{**} Total employees includes Gender X

Workplace Profile Table

			No. of employees		
Manager category	Level to CEO	Employment status	F	M	Total*
CEO	0	Full-time permanent	0	1	1
KMP	-1	Full-time permanent	2	4	6
	-2	Full-time permanent	1	4	5
SM	-2	Full-time permanent	4	5	9
		Part-time permanent	1	0	1
		Casual	1	0	1
	-3	Full-time permanent	8	9	17
-4		Full-time permanent	0	1	1
ОМ	-2	Full-time permanent	2	1	3
	-3	Full-time permanent	9	18	27
		Full-time contract	0	3	3
		Part-time permanent	1	1	2
	-4	Full-time permanent	12	7	19
		Part-time permanent	0	1	1

^{*} Total employees includes Gender X